# Faculty of Radiologists The Royal College of Surgeons in Ireland

# **International Medical Graduate Training Initiative**

# Guidelines for referees completing a candidate appraisal form

The following guidance is for referees completing the form:

- Complete as fully as possible the candidate's details in the first section.
- When assessing the candidate you should keep in mind the level at which the doctor was employed i.e. SHO or Registrar and the candidate's performance in all of the domains in which he or she works, i.e. elective work on the wards, emergency work (on-call), and work in the out-patients clinic, operating theatre, and specialist areas.
- In determining how to score a candidate i.e. 1 5, the following directions should be used for guidance purposes:

-A rating of "1" indicates the candidate is below average when compared to other doctors at this level and there are significant weak areas or uneven aspects to performance for this job level.

• A rating of "3" indicates the candidate is average when compared to other doctors at this level and achieves a sufficiently high standard for this job level.

• A rating of "5" indicates the candidate is above average when compared to other doctors at this level and displays distinctive strengths for this job level.

 The following guidelines should be used be used when assessing the candidate's performance in each category.

Please note that, if requested by the candidate, a copy of this reference may be given to the candidate.

| CLINICAL SKILLS                                    | Poor / Inadequate<br>(1/2)   | Satisfactory<br>(3)  | Above Average / Excellent<br>(4/5)   |
|--|--|--|--|
| Diligence in History<br>Taking & Record<br>Keeping | Incomplete, inaccurate, poorly recorded.   | Usually complete, orderly and systematic   | Precise, perceptive, 'can spot the rarity'   |
| Physical Examination                               | Lacks basic skills   | Can elicit correct signs.<br>Recognises most significant<br>findings.                                    | Through, accurate. Knows and elicits specialist signs.   |
| Diagnostic<br>Investigations                       | Haphazard or inappropriate<br>ordering of diagnostic tests.<br>Unaware of significance of<br>appropriate testing.              | Orders laboratory and imaging investigations appropriately.  | Very good awareness of most<br>appropriate and efficient<br>diagnostic pathway.                      |
| Diagnostic Skills                                  | Fails to interpret and<br>synthesise symptoms, signs<br>and investigations   | Competent clinician. Good<br>knowledge with an orderly<br>logical approach to differential<br>diagnosis. | Outstanding diagnostician.<br>Excellent clinical memory.   |
| Clinical Judgement                                 | Deficient assessments of<br>patient status. Does not<br>recognise own limitations.<br>Does not call for help.                  | Sound patient assessments.<br>Recognises the sick patient.   | Outstanding clinician who is<br>aware of his / her limits.<br>Always knows when to call for<br>help. |
| Operative / Clinical<br>Skills                     | Clumsy and rough. Totally<br>lacking in self-confidence<br>technically.  | Competent.   | Promises to develop into a specialist with excellent operative/clinical skills.                      |
| Postoperative<br>Management                        | Uninterested. Fails to notice<br>complications and act<br>appropriately. Only follows up<br>patients when pressed to do<br>so. | Conscientious. Good<br>awareness of complications.<br>Knows patients well.                               | Excellent on wards. Notices problems early.  |

| PROFESSIONAL<br>ATTITUDE &<br>DEVELOPMENT | Poor / Inadequate<br>(1/2)   | Satisfactory<br>(3)  | Above Average / Excellent<br>(4/5)   |
|---|--|--|--|
| Professionalism                           | Displays poor levels of<br>commitment, integrity,<br>professional reflection,<br>accountability and honesty. | Sound levels of<br>communication, clinical<br>reasoning, integrity,<br>accountability & honestly.<br>Demonstrates ability to<br>engage in professional<br>reflection & awareness of<br>ethical issues. | Displays exceptional levels of<br>altruism, accountability,<br>awareness of ethical issues,<br>professional reflection,<br>integrity and honesty in daily<br>practice for the benefit of the<br>patient. |
| Teaching Activities                       | Uninterested and avoids<br>teaching. Contributes little to<br>the education of students and<br>other NCHDs.  | Competent and conscientious in teaching others.  | Excellent enthusiastic teacher who inspires others.  |
| Clinical Audit                            | Little interest in audit activity.<br>Poor knowledge of audit<br>process.                                    | Participates actively in regular audit.  | Very good understanding of<br>role of audit. Plays active role<br>in collection and storage of<br>audit data.  |
| Presentations                             | No interest in giving papers or<br>making presentations within<br>the hospital or clinical<br>meetings.      | Keen to give presentations<br>which are well illustrated and<br>well delivered.  | Full researched original ideas.<br>Enthusiastic presenter.<br>Answers questions lucidly.   |
| Research                                  | Has neither inclination nor ideas. Unable to carry out "directed" projects.                                  | Keen to do research but needs direction.   | Flare for original research and<br>ability to carry it out<br>independently. Good grasp of<br>statistics and research<br>methods.  |
| PERSONAL SKILLS<br>& ATTRIBUTES           | Poor / Inadequate<br>(1/2)   | Satisfactory<br>(3)  | Above Average / Excellent<br>(4/5)   |
| Communication<br>Skills                   | Does not communicate<br>satisfactorily with patients,<br>relatives or other team<br>members.                 | Good communicator.   | Pays great attention to<br>importance of good<br>communications skills.<br>Regularly seeks feedback that<br>his / her message has been<br>understood.  |
| Teamwork                                  | Poor team player. Works<br>alone. Does not contribute to<br>team performance.                                | Good team player.<br>Understands importance of<br>teamwork.  | Good understanding of team<br>roles of his / her role on team.<br>Works harmoniously with all<br>other team members.   |
| Leadership                                | Very limited. "Switches people<br>off". Colleagues and other<br>staff confused by his/her<br>instruction.    | Competent but lacks<br>inspiration. Gives clear<br>instructions.   | Outstanding team leader with exceptional ability to motivate others.   |
| Self Awareness &<br>Insight               | Little or no understanding of own limitations or deficiencies.   | Aware of his/her strengths and weaknesses.   | Very secure person.<br>Recognises own deficiencies<br>and prepared to make<br>appropriate changes.   |
| Commitment & Motivation                   | No inclination to organise<br>work. Needs to be 'pushed'<br>constantly                                       | Able to organise working<br>routine without supervision.<br>Looks for opportunities to<br>learn.   | Constantly pro-active, always<br>prepared to accept additional<br>opportunities to advance.  |
| Disposition &<br>Appearance               | Sloppy in appearance and<br>work manner. Does not inspire<br>confidence in others.                           | Good overall attitude.<br>Presents himself / herself well.   | Highly motivated individual<br>with excellent attitude.<br>Inspires confidence in<br>colleagues and patients, and<br>consistently presents   |
|   |  |  | himself/herself very well.   |

| Emergency<br>Management  | Falls apart at times of crises.<br>Unable to deal satisfactorily<br>with emergencies.  | Remains calm and organised at time of crises.   | Handles crises situations very<br>well. Calm demeanour.<br>Inspires other team members.  |
|--|--|---|--|
| Reliability  | Unreliable, scatterbrained.<br>Forgets to do things to the<br>possible detriment of patients   | Dependable. Does not need<br>reminding. Conscientious in<br>patient care  | Highly conscientious.<br>Anticipates problems.   |
| Time Management  | Poor ability to manage time,<br>set goals or identify priorities.  | Manages time well –<br>demonstrates consistent<br>ability to plan and allocate<br>their time and identify and<br>manage priorities.                           | Outstanding at planning and<br>allocating time, scheduling<br>activities and prioritising and<br>setting goals.  |
| RELATIONSHIPS  | Poor / Inadequate<br>(1/2)   | Satisfactory<br>(3)   | Above Average / Excellent<br>(4/5)   |
| Relationship with<br>Medical Colleagues                            | Fails to get on with seniors,<br>contemporaries or juniors.<br>May even undermine them.<br>Refuses to help them out                        | Good rapport with colleagues.<br>Usually willing to help in a<br>crisis. Trusted, easy to work<br>with.   | Always willing to help even if<br>personally inconvenient. Able<br>to diffuse problems in the<br>team. Would be regarded as<br>"an excellent colleague". |
| Relationship with<br>Nursing, Paramedical<br>& Allied Health Staff | Treats them with disdain.<br>Generates as opposed to<br>solving problems. Rude   | Sound and professional yet<br>approachable. Treats others<br>with respect and is respected<br>in return   | Inspires enthusiasm.<br>Exceptional communication<br>skills.   |
| Relationship with<br>Patients & Relatives                          | Increases patient's and<br>relatives anxieties. Rude.<br>Patients do not want him / her<br>as their doctor. Bad listener &<br>communicator | Sound caring attitude. Can<br>allay fears of patients and<br>relatives. Takes time. Listens<br>well. Explains well. Trusted by<br>the patients and relatives. | Inspires confidence.<br>Establishes excellent rapport.<br>Excellent communicator.<br>Patients delighted to be<br>looked after by him / her               |

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| Section One - General Information               |  |                         |  |  |
|---|--|-------------------------|--|--|
| Name of candidate:                              |  | Medical Council Number: |  |  |
| This person worked under my supervision from:   |  | То:                     |  |  |
| Clinical Site: Country:                         |  |                         |  |  |
| Specialty: Grade (e.g                           |  | J. SHO, Registrar):     |  |  |
| Are you in anyway related to the applicant? Yes |  | No                      |  |  |
| Relationship:                                   |  |                         |  |  |

Please complete the following sections based on the following marking system:

1 = poor 2 = inadequate 3 = satisfactory 4 = above average 5 = excellent

It is expected that most candidates will score "3". Only exceptional candidates should score "4" or "5".

| Section Two – Clinical Skills                |   |   | Please ticl | k one num | ber per lin |
|--|---|---|-------------|-----------|-------------|
| Diligence in History Taking & Record Keeping | 1 | 2 | 3           | 4         | 5           |
| Physical Examination                         | 1 | 2 | 3           | 4         | 5           |
| Diagnostic Investigations                    | 1 | 2 | 3           | 4         | 5           |
| Diagnostic Skills                            | 1 | 2 | 3           | 4         | 5           |
| Clinical Judgement                           | 1 | 2 | 3           | 4         | 5           |
| Operative / Clinical Skills                  | 1 | 2 | 3           | 4         | 5           |
| Postoperative Management                     | 1 | 2 | 3           | 4         | 5           |

| Section Three – Professional Attitude & Development |   | Please tick one number per |   |   | ber per lir |
|---|---|----------------------------|---|---|-------------|
| Professionalism                                     | 1 | 2                          | 3 | 4 | 5           |
| Teaching Activities                                 | 1 | 2                          | 3 | 4 | 5           |
| Clinical Audit                                      | 1 | 2                          | 3 | 4 | 5           |
| Presentations                                       | 1 | 2                          | 3 | 4 | 5           |
| Research  | 1 | 2                          | 3 | 4 | 5           |

| Section Four – Personal Skills & Attributes |   |   | Please tio | ck one nur | nber per li |
|---|---|---|------------|------------|-------------|
| Communication Skills                        | 1 | 2 | 3          | 4          | 5           |
| Teamwork                                    | 1 | 2 | 3          | 4          | 5           |
| Leadership                                  | 1 | 2 | 3          | 4          | 5           |
| Self Awareness & Insight                    | 1 | 2 | 3          | 4          | 5           |
| Commitment & Motivation                     | 1 | 2 | 3          | 4          | 5           |
| Disposition & Appearance                    | 1 | 2 | 3          | 4          | 5           |
| Management of Stress & Workload             | 1 | 2 | 3          | 4          | 5           |
| Emergency Management                        | 1 | 2 | 3          | 4          | 5           |
| Reliability                                 | 1 | 2 | 3          | 4          | 5           |
| Time Management                             | 1 | 2 | 3          | 4          | 5           |

| Section Five – Relationships                                    |   | Please tick one number per |   |   |   |
|---|---|----------------------------|---|---|---|
| Relationship with Medical Colleagues                            | 1 | 2                          | 3 | 4 | 5 |
| Relationship with Nursing, Paramedical & Allied Health<br>Staff | 1 | 2                          | 3 | 4 | 5 |
| Relationship with Patients & Relatives                          | 1 | 2                          | 3 | 4 | 5 |

|   | □ Not Acceptable   |
|---|--|
|   |  |
| s doctor?                               | ☐ Yes  |
| 🗌 No                                    |  |
|   |  |
|   |  |
|   |  |
|   |  |
| been the subject of a complaints proces | ss/ investigation relating   |
| more details under the comment section  | n. 🗌 Yes   |
| □ No                                    |  |
|   |  |
| eer in Radiology?                       | Yes Unsure   |
| No                                      |  |
|   | been the subject of a complaints proces<br>more details under the comment section<br>No<br>eer in Radiology? |

| Has this doctor any outstanding characteristics?   |
|--|
|  |
| Have you any reservations about his/her suitability for the International Medical Graduate Higher Training Initiative?   |
|  |
|  |
| If NO, please briefly state your reasons   |
|  |
| If you have any further comments/concerns regarding the candidate that have not been covered above, please use the space below or attach further correspondence. |
|  |
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|  |

#### Final Assessment

| Please indicate on a scale of 1-5 your overall assessment of this doctor's     |  |
|--|--|
| suitability for the International Medical Graduate Higher Training Initiative. |  |
| (5 = strongest possible support, 1 = very little support)                      |  |

| Your Full Name   |      |  |
|------------------|------|--|
| Job Title        |      | This form will not be accepted<br>without a Hospital Stamp |
| Telephone Number |      | without a hospital stamp                                   |
| Signed           | Date |  |

#### Notes for referees and candidates

- Referees please insert the completed reference in an envelope, sign across the seal and return to the candidate for inclusion in his/her application process to the International Medical Graduate Higher Training Initiative.
- Referees please note that after submission a copy of this reference may be made available to the candidate upon request.
- Candidates please note that as set out in the application form for the International Medical Graduate Higher Training Initiative, that for the purposes of employment, and in accordance with the Data Protection Acts 1988 and 2003, this form will be made available to the relevant employers/ training sites if you are successful in your application to the International Medical Graduate Higher Training Initiative.

#### Please note the Application Closing Date: 30<sup>th</sup> November 2018